



THE COMPANIES ACT 2006

COMPANY LIMITED BY GUARANTEE AND NOT HAVING A SHARE CAPITAL

ARTICLES of ASSOCIATION

of

Fisheries Management Scotland

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Constitution of company

1 The model articles of association as prescribed in schedule 2 to The Companies (Model Articles) Regulations 2008 are excluded in respect of this company.

Defined terms

2 In these articles of association, unless the context requires otherwise:

(a) "Act" means the Companies Act 2006;

(b) "charity" means a body which is either a "Scottish charity" within the meaning of section 13 of the Charities and Trustee Investment (Scotland) Act 2005 or a "charity" within the meaning of section 1 of the Charities Act 2006, providing (in either case) that its objects are limited to charitable purposes;

(c) "charitable purpose" means a charitable purpose under section 7 of the Charities and Trustee Investment (Scotland) Act 2005 which is also regarded as a charitable purpose in relation to the application of the Taxes Acts;

(d) "electronic form" has the meaning given in section 1168 of the Act;

(e) "property" means any property, heritable or moveable, real or personal, wherever situated; and

(f) "subsidiary" has the meaning given in section 1159 of the Act.

3 Any reference to a provision of any legislation (including any statutory instrument) shall include any statutory modification or re-enactment of that provision in force from time to time.

Objects

4 The company's objects are:

4.1 to promote and ensure the best fisheries management for the protection, preservation and development of Scotland's wild salmon and freshwater fish, along with their fisheries and environment; and

4.2 to represent and promote the interests of members of the company

5 The company's objects are restricted to those set out in article 4 (but subject to article 6).

6 The company may add to, remove or alter the statement of the company's objects in article 4; on any occasion when it does so, it must give notice to the registrar of companies and the amendment will not be effective until that notice is registered on the register of companies.

Powers

7 In pursuance of the objects listed in article 4 (but not otherwise), the company shall have the following powers:

(a)

- to represent the interests of member organisations

- to influence environmental and fisheries policy
- to fundraise and distribute such funds (or part thereof) to one or more member organisations on whatever basis the company sees fit
- to promote the interests of its member organisations
- to promote best practice and education in fisheries and environmental management

(b) To carry on any other activities which further any of the above objects.

(c) To promote organisations whose activities may further one or more of the above objects, or may generate income to support the activities of the company, acquire and hold shares in such companies and carry out, in relation to any such company which is a subsidiary of the company, all such functions as may be associated with a holding company.

(d) To acquire and take over the whole or any part of the undertaking and liabilities of any body holding property or rights which are suitable for the company's activities.

(e) To purchase, take on lease, hire, or otherwise acquire, any property or rights which are suitable for the company's activities.

(f) To improve, manage, develop, or otherwise deal with, all or any part of the property and rights of the company.

(g) To sell, let, hire out, license, or otherwise dispose of, all or any part of the property and rights of the company.

(h) To lend money and give credit (with or without security) and to grant guarantees and issue indemnities.

(i) To borrow money, and to give security in support of any such borrowings by the company, in support of any obligations undertaken by the company or in support of any guarantee issued by the company.

(j) To employ such staff as are considered appropriate for the proper conduct of the company's activities, and to make reasonable provision for the payment of pension and/or other benefits for members of staff, ex-members of staff and their dependants.

(k) To engage such consultants and advisers as are considered appropriate from time to time.

(l) To effect insurance of all kinds (which may include officers' liability insurance).

(m) To invest any funds which are not immediately required for the company's activities in such investments as may be considered appropriate (and to dispose of, and vary, such investments).

(n) To liaise with other voluntary sector bodies, local authorities, UK or Scottish government departments and agencies, and other bodies, all with a view to furthering the company's objects.

(o) To establish and/or support any charity, with a charitable purpose falling within the company's objects.

(p) To take such steps as may be deemed appropriate for the purpose of raising funds for the company's activities.

(q) To accept grants, donations and legacies of all kinds (and to accept any reasonable conditions attaching to

them).

(r) To oppose, or object to, any application or proceedings which may prejudice the company's interests.

(s) To enter into any arrangement with any organisation, government or authority which may be advantageous for the purposes of the activities of the company, and to enter into any arrangement for co-operation or mutual assistance with any charity.

(t) To do anything which may be incidental or conducive to the furtherance of any of the company's objects.

Restrictions on use of the company's assets

8 (a) The income and property of the company shall be applied solely towards promoting the company's objects.

(b) Subject to articles 7(a) and 95 no part of the income or property of the company shall be paid or transferred (directly or indirectly) to the members of the company, whether by way of dividend, bonus or otherwise.

(c) No director of the company shall be appointed as a paid employee of the company; no director shall hold any office under the company for which a salary or fee is payable.

(d) No benefit (whether in money or in kind) shall be given by the company to any director except (i) repayment of out-of-pocket expenses or (ii) reasonable payment in return for particular services (not being of a management nature) actually rendered to the company.

Liability of members

9 Each member undertakes that if the company is wound up while it is a member (or within one year after he/she ceases to be a member), he/she/it will contribute - up to a maximum of £1 - to the assets of the company, to be applied towards:

(a) payment of the company's debts and liabilities contracted before he/she ceases to be a member;

(b) payment of the costs, charges and expenses of winding up; and

(c) adjustment of the rights of the contributories among themselves.

General structure

10 The structure of the company consists of:

(a) the MEMBERS - who have the right to attend the annual general meeting (and any extraordinary general meeting) and have important powers under the articles of association and the Act; in particular, the members elect people to serve as directors and take decisions in relation to changes to the articles themselves.

(b) the DIRECTORS - who hold regular meetings during the period between annual general meetings, and generally control and supervise the activities of the company; in particular, the directors are responsible for monitoring the financial position of the company.

Qualifications for membership

11 The members of the company shall consist of the subscribers to the memorandum of association and such

other persons and bodies as are admitted to membership under articles 14 to 16.

12 Membership shall be open to:

(a) any body established under statute with a duty to manage freshwater fisheries to include:

(i) district salmon fishery boards constituted under the Salmon and Freshwater Fisheries (Consolidation) (Scotland) Act 2003;

(ii) the River Tweed Commission established under the Scotland Act 1998 (River Tweed) Order 2006; and

(iii) successor bodies to (i) and/or (ii) as established from time to time.

For the purposes of these articles all references to corporate bodies shall be deemed to include bodies established under statute.

(b) any corporate body that is a charity whose charitable purpose supports the objects of the company (in whole or in part)

(c) any individual who has been nominated for membership by an unincorporated body that is a charity whose charitable purpose supports the objects of the company (in whole or in part).

12A No more than one individual nominated under paragraph (c) of article 12 by each unincorporated body may be a member of the company at any given time.

12B The directors may establish different classes of Members and set out the different rights and obligations for each class, with such rights and obligations recorded in the Rules

13 Employees of the company shall not be eligible for membership; a person who becomes an employee of the company after admission to membership shall automatically cease to be a member.

Application for membership

14 Any person who wishes to become a member must sign, and lodge with the company, a written application for membership; in the case of a corporate body, the application must be signed by an appropriate officer of that body; in the case of an unincorporated association the application must be signed by the appropriate office-bearer which is nominating him/her for membership.

15 The directors may, at their discretion, refuse to admit any person or body to membership.

16 The directors shall consider each application for membership at the first directors' meeting which is held after receipt of the application; the directors shall, within a reasonable time after the meeting, notify the applicant of their decision on the application; the discussions of the directors under this article shall be remain confidential and in particular no reasons will be given for the refusal of any applications for membership.

Membership subscription

17 All members must pay to the company an annual membership subscription in accordance with their respective membership status and subscription rates may only be altered by ordinary resolution passed at an AGM.

17A The annual subscriptions shall be payable on or before 31 May in each year.

17B If the membership subscription payable by any member remains outstanding more than 12 weeks after the date on which it fell due (and providing he/she/it has been given at least one written reminder) the directors may, by resolution to that effect, expel him/her/it from membership.

17C A person who ceases to be a member (for whatever reason) shall not be entitled to any refund of the membership subscription.

Register of members

18 The directors shall maintain a register of members, setting out the full name and address of each member, the date on which he/she/it was admitted to membership, and the date on which any person ceased to be a member; in the case of a member who was admitted under paragraph (c) of article 12, the entry against his/her name shall also include details of the unincorporated body which nominated him/her for membership.

Withdrawal from membership

19 Any person who wishes to withdraw from membership shall sign, (in the case of a corporate body, through an appropriate officer); and lodge with the company, a written notice to that effect; on receipt of the notice by the company, he/she/it shall cease to be a member.

Expulsion from membership

20 Any person or body may be expelled from membership by special resolution (see article 33), providing the following procedures have been observed:

(a) at least 42 days' notice of the intention to propose the resolution must be given to the member concerned, specifying the grounds for the proposed expulsion.

(b) the member concerned shall be entitled to be heard on the resolution at the general meeting at which the resolution is proposed.

Termination/transfer

21 Membership shall cease on death (or in the case of a corporate body) on receivership, liquidation, dissolution or striking off of the body which constituted the member.

21A An unincorporated body which has nominated an individual for membership may withdraw its nomination at any time by written notice to the company to that effect; on receipt of the notice by the company, the individual in question shall automatically cease to be a member of the company.

22 A member may not transfer his/her/its membership to any other person.

General meetings (meetings of members)

23 The directors shall convene an annual general meeting in each year (but excluding the year in which the company is formed); the first annual general meeting shall be held not later than 18 months after the date of incorporation of the company.

24 Not more than 15 months shall elapse between one annual general meeting and the next.

25 The business of each annual general meeting shall include:

- (a) a report by the chair on the activities of the company.
- (b) consideration of the annual accounts of the company.
- (c) the election/re-election of directors, as referred to in articles 51 to 53.
- (d) setting the annual subscription rates for each category of member.

26 The directors may convene an extraordinary general meeting at any time.

27 The directors must convene an extraordinary general meeting if there is a valid requisition by members (under section 303 of the Act) or a requisition by a resigning auditor (under section 518 of the Act).

Notice of general meetings

28 At least 30 clear days' notice must be given of an annual general meeting or extraordinary general meeting unless a special resolution is to be tabled in which case 42 clear days shall be given.

29 The reference to "clear days" in article 28 shall be taken to mean that, in calculating the period of notice, the day after the notice is posted, (or, in the case of a notice sent by electronic means, the day after it was sent) and also the day of the meeting, should be excluded.

30 A notice calling a meeting shall specify the time and place of the meeting; it shall (a) indicate the general nature of the business to be dealt with at the meeting and (b) if a special resolution (see article 33) (or a resolution requiring special notice under the Act) is to be proposed, shall also state that fact, giving the exact terms of the resolution.

31 A notice convening an annual general meeting shall specify that the meeting is to be an annual general meeting; any other general meeting shall be called an extraordinary general meeting.

32 Notice of every general meeting shall be given by one of the following means:

- (a) hard copy form delivered by hand or post
- (b) by electronic means; or
- (c) (subject to the company notifying members of the presence of the notice on the website and complying with the other requirements of section 309 of the Act) by means of a website.

Special resolutions and ordinary resolutions

33 For the purposes of these articles, a "special resolution" means a resolution passed by 75% or more of the votes cast on the resolution at an annual general meeting or extraordinary general meeting, providing proper notice of the meeting and of the intention to propose the resolution has been given in accordance with articles 28 to 32; for the avoidance of doubt, the reference to a 75% majority relates only to the number of votes cast in favour of the resolution as compared with the number of votes cast against the resolution, and accordingly no account shall be taken of abstentions or members absent from the meeting.

34 In addition to the matters expressly referred to elsewhere in these articles, the provisions of the Act allow the company, by special resolution,

(a) to alter its name

(b) to alter any provision of these articles or adopt new articles of association.

35 For the purposes of these articles, an “ordinary resolution” means a resolution passed by majority vote (taking account only of those votes cast in favour as compared with those votes against), at an annual general meeting or extraordinary general meeting, providing proper notice of the meeting has been given in accordance with articles 28 to 32.

Procedure at general meetings

36 No business shall be dealt with at any general meeting unless a quorum is present; the quorum for a general meeting shall be 9 members, present in person or (in the case of members which are corporate bodies) present via their duly authorised representatives.

37 If a quorum is not present within 15 minutes after the time at which a general meeting was due to commence - or if, during a meeting, a quorum ceases to be present - the meeting shall stand adjourned to such time and place as may be fixed by the chairperson of the meeting.

38 The chair of the company shall (if present and willing to act as chairperson) preside as chairperson of each general meeting; if the chair is not present and willing to act as chairperson within 15 minutes after the time at which the meeting was due to commence, the directors present at the meeting shall elect from among themselves the person who will act as chairperson of that meeting.

39 The chairperson of a general meeting may, with the consent of the meeting, adjourn the meeting to such time and place as the chairperson may determine.

40 Every member shall have one vote, which (whether on a show of hands or on a secret ballot) may be given either personally or in the case of a corporate or statutory body given via its duly authorised representative present at the meeting.

40A A member which is a corporate or statutory body shall be entitled to authorise an individual to attend and vote at general meetings; he/she will be then be entitled to exercise the same powers on behalf of the body which he/she represents as that body could have exercised if it had been an individual member of the company.

41 Any member who wishes to appoint a proxy to vote on his/her behalf at any meeting (or adjourned meeting):

(a) shall lodge with the company, at the company’s registered office, a written instrument of proxy (in such form as the directors require), signed by him/her; or

(b) shall send by electronic means to the company, at such electronic address as may have been notified to the members by the company for that purpose, an instrument of proxy (in such form as the directors require) providing (in either case), the instrument of proxy is received by the company at the relevant address not less than 48 hours before the time for holding the meeting (or, as the case may be, adjourned meeting).

42 An instrument of proxy which does not conform with the provisions of article 41, or which is not lodged or sent in accordance with such provisions, shall be invalid.

43 A member shall not be entitled to appoint more than one proxy to attend on the same occasion.

44 A proxy appointed to attend and vote at any meeting instead of a member shall have the same right as the

member who appointed him/her to speak at the meeting and need not be a member of the company.

45 A vote given, or ballot demanded, by proxy shall be valid notwithstanding that the authority of the person voting or demanding a ballot had terminated prior to the giving of such vote or demanding of such ballot, unless notice of such termination was received by the company at the company's registered office (or, where sent by electronic means, was received by the company at the address notified by the company to the members for the purpose of electronic communications) before the commencement of the meeting or adjourned meeting at which the vote was given or the ballot demanded.

46 If there are an equal number of votes for and against any resolution, the chairperson of the meeting shall be entitled to a casting vote.

47 A resolution put to the vote at a general meeting shall be decided on a show of hands unless a secret ballot is demanded by the chairperson (or by at least two persons present in person at the meeting and entitled to vote (whether as members or proxies for members)); a secret ballot may be demanded either before the show of hands takes place, or immediately after the result of the show of hands is declared.

48 If a secret ballot is demanded, it shall be taken at the meeting and shall be conducted in such a manner as the chairperson may direct; the result of the ballot shall be declared at the meeting at which the ballot was demanded.

Maximum number of directors

49 The maximum number of directors shall be 12 of which a maximum of 3 at any one time may be appointees appointed by the directors under article 52.

Eligibility

50 A person shall not be eligible for election/appointment as a director unless he/she is a member of the company or has been nominated for election/appointment as a director by a member which is a corporate body.

50A A person shall not be eligible for election/appointment as a director if he/she is an employee of the company.

50B A person who has served as a director for a period of 6 years shall automatically vacate office on expiry of that 6 period and shall then not be eligible for re-election unless that person is serving as Chair in which case this provision shall not apply until that appointment expires.

50C For the purposes of 50B and 58A:

(a) the period from the date of formation of the company to the first annual general meeting shall be deemed to be a period of one year, unless it is of less than six months duration in which case it shall be disregarded.

(b) the period between the date of appointment of a director and the annual general meeting which next follows shall be deemed to be a period of one year, unless it is of less than six months duration in which case it shall be disregarded.

(c) the period between one annual general meeting and the next shall be deemed to be a period of one year.

(d) if a director ceases to hold office but is re-appointed within a period of six months he/she shall be deemed to have held office as a director continuously.

Election, retiral, re-election

51 At each annual general meeting, the members may (subject to article 49 and any rules made under article 97 governing the balance of the Board between different membership groups) elect any member (providing he/she is willing to act) to be a director.

52 The directors may at any time (subject to article 49) appoint any member (providing he/she is willing to act) to be a director.

52A A member which is a corporate body may (subject to 52B) nominate any individual for election/appointment as a director; he/she will then be deemed to be a member of the company for the purposes of articles 51 and 52.

52B No more than one individual nominated under article 52A by each corporate member may serve as a director at any given time

53 At each annual general meeting, any director who has served more than three years shall retire from office - but shall then (subject to article 50B) be eligible for re-election/reappointment.

Termination of office

54 A director shall automatically vacate office if:

(a) he/she ceases to be a director through the operation of any provision of the Act or becomes prohibited by law from being a director.

(b) he/she becomes debarred under any statutory provision from being a charity trustee.

(c) he/she becomes incapable for medical reasons of fulfilling the duties of his/her office and such incapacity is expected to continue for a period of more than six months.

(d) he/she ceases to be a member of the company or (if he/she was nominated by a corporate body) the corporate body which nominated him/her ceases to be a member of the company.

(e) he/she becomes an employee of the company.

(f) he/she resigns office by notice to the company.

(g) he/she is absent (without permission of the directors) from more than three consecutive meetings of the directors, and the directors resolve to remove him/her from office.

(h) he/she is removed from office by ordinary resolution (special notice having been given) in pursuance of section 168 of the Act.

(i) he/she is removed from office by resolution of the directors on the grounds that he/she is considered to have been in serious or persistent breach of his/her duties under sub-sections 66(1) or (2) of the Charities and Trustee Investment (Scotland) Act 2005; or

(j) he/she is removed from office by ordinary resolution (special notice having been given) in pursuance of section 168 of the Act

55 A resolution under paragraph (h) or (i) of article 54 shall only be valid if:-

(a) the director who is the subject of the resolution is given reasonable prior written notice by the directors of the grounds upon which the resolution for his/her removal is to be proposed;

(b) the director concerned is given the opportunity to address the meeting of the directors at which the resolution is proposed, prior to the resolution being put to the vote; and

(c) at least two thirds (to the nearest round number) of the directors then in office vote in favour of the resolution.

Register of directors

56 The directors shall maintain a register of directors, setting out full details of each director, the name of the corporate member which nominated each director (if applicable), the date on which each such person became a director and the date on which any person ceased to hold office as a director.

Office bearers

57 The directors shall elect from among themselves a chair and such other office bearers (if any) as they consider appropriate.

58 At each annual general meeting, any office bearer who has served more than three years shall retire from office - but (subject to 58A) shall then be eligible for re-election.

58A A person who has served as an office bearer for a period of 6 years shall automatically vacate office on expiry of that 6-year period and shall not then be eligible for reappointment.

59 A person elected to any office shall cease to hold that office if he/she ceases to be a director, or if he/she resigns from that office by written notice to that effect.

Powers of directors

60 Subject to the provisions of the Act and these articles, and subject to any directions given by special resolution, the company and its assets and undertaking shall be managed by the directors, who may exercise all the powers of the company.

61 A meeting of the directors at which a quorum is present may exercise all powers exercisable by the directors.

Personal interests

62 A director who has a personal interest in any transaction or other arrangement which the company is proposing to enter into, must declare that interest at a meeting of the directors; he/she will be debarred (in terms of article 76) from voting on the question of whether or not the company should enter into that arrangement.

63 For the purposes of the preceding article, a director shall be deemed to have a personal interest in an arrangement if any partner or other close relative of his/hers **or** any firm of which he/she is a partner **or** any limited company of which he/she is a substantial shareholder or director (or any other party who/which is deemed to be connected with him/her for the purposes of the Act), has a personal interest in that arrangement.

64 Provided:

(a) he/she has declared his/her interest;

(b) he/she has not voted on the question of whether or not the company should enter into the relevant arrangement; and

(c) the requirements of article 65 are complied with,

a director will not be debarred from entering into an arrangement with the company in which he/she has a personal interest (or is deemed to have a personal interest under article 62) and may retain any personal benefit which he/she gains from his/her participation in that arrangement.

65 The directors shall be entitled, for the purposes of section 175 of the Act to authorise (by way of resolution to that effect) any conflict situation (as defined for the purposes of that section of the Act) that may arise (such that the duty of the director concerned, under that section, to avoid conflicts of interest is not infringed) and to amend or vary any such authorisation; the directors may give such authorisation subject to such terms and conditions as they may consider appropriate and reasonable in the circumstances.

66 For the avoidance of doubt, the provisions of section 175 of the Act and article 65 do not apply to a conflict of interest relating to a transaction or arrangement with the company; conflicts of that kind are regulated by the provisions of articles 62 to 64 and articles 76 to 79.

67 No director may serve as an employee (full time or part time) of the company, and no director may be given any remuneration by the company for carrying out his/her duties as a director.

68 Where a director provides services to the company or might benefit from any remuneration paid to a connected party for such services, then

(a) the maximum amount of the remuneration must be specified in a written agreement and must be reasonable;

(b) the directors must be satisfied that it would be in the interests of the company to enter into the arrangement (taking account of that maximum amount); and

(c) less than half of the directors must be receiving remuneration from the company (or benefit from remuneration of that nature).

69 The directors may be paid all travelling and other expenses reasonably incurred by them in connection with their attendance at meetings of the directors, general meetings, or meetings of committees, or otherwise in connection with the carrying-out of their duties.

Procedure at directors' meetings

70 Any director may call a meeting of the directors or request the secretary to call a meeting of the directors.

71 Questions arising at a meeting of the directors shall be decided by a majority of votes; if an equality of votes arises, the chairperson of the meeting shall have a casting vote.

72 No business shall be dealt with at a meeting of the directors unless a quorum is present; the quorum for meetings of the directors shall be five.

73 If at any time the number of directors in office falls below the number fixed as the quorum, the remaining

director(s) may act only for the purpose of filling vacancies or of calling a general meeting.

74 Unless he/she is unwilling to do so, the chair of the company shall preside as chairperson at every directors' meeting at which he/she is present; if the chair is unwilling to act as chairperson or is not present within 15 minutes after the time when the meeting was due to commence, the directors present shall elect from among themselves the person who will act as chairperson of the meeting.

75 The directors may, at their discretion, allow any person who they reasonably consider appropriate, to attend and speak at any meeting of the directors; for the avoidance of doubt, any such person who is invited to attend a directors' meeting shall not be entitled to vote.

76 A director shall not vote at a directors' meeting (or at a meeting of a committee) on any resolution concerning a matter in which he/she has a personal interest which conflicts (or may conflict) with the interests of the company; he/she must withdraw from the meeting while an item of that nature is being dealt with.

77 For the purposes of article 76, a person shall be deemed to have a personal interest in a particular matter if any partner or other close relative of his/hers or any firm of which he/she is a partner or any limited company of which he/she is a substantial shareholder or director, has a personal interest in that matter.

78 A director shall not be counted in the quorum present at a meeting in relation to a resolution on which he/she is not entitled to vote.

79 The company may, by ordinary resolution, suspend or relax to any extent – either generally or in relation to any particular matter – the provisions of articles 76 to 78.

Conduct of directors

80 Each of the directors shall, in exercising his/her functions as a director of the company, act in the interests of the company; and, in particular, must

- (a) seek, in good faith, to ensure that the company acts in a manner which is in accordance with its objects.
- (b) act with the care and diligence which it is reasonable to expect of a person who is managing the affairs of another person
- (c) in circumstances giving rise to the possibility of a conflict of interest of interest between the company and any other party
 - (i) put the interests of the company before that of the other party, in taking decisions as a director
 - (ii) where any other duty prevents him/her from doing so, disclose the conflicting interest to the company and refrain from participating in any discussions or decisions involving the other directors with regard to the matter in question

81 Each of the directors shall comply with any code of conduct prescribed by the board of directors from time to time.

82 For the avoidance of doubt any such a code of conduct shall be supplemental to the provisions relating to conduct of directors contained in these articles of association: and the relevant provisions of these articles shall be interpreted and applied in accordance with the provisions of the code of conduct in force from time to time.

Delegation to sub-committees

83 The directors may delegate any of their powers to any sub-committee consisting of one or more directors and such other persons (if any) as the directors may determine; they may also delegate to the chair of the committee (or the holder of any other post) such of their powers as they may consider appropriate.

84 Any delegation of powers under article 83 may be made subject to such conditions as the directors may impose and may be revoked or altered.

85 The rules of procedure for any sub-committee shall be as prescribed by the directors.

Operation of bank accounts

86 The directors shall establish (and review from time to time) protocols for the operation of bank accounts and for the control of financial processes.

Secretary

87 The directors shall (notwithstanding the provisions of the Act) appoint a company secretary, and on the basis that the term of the appointment, the remuneration (if any) payable to the company secretary, and the such conditions of appointment shall be as determined by the directors; the company secretary may be removed by them at any time.

Minutes

88 The directors shall ensure that minutes are made of all proceedings at general meetings, directors' meetings and meetings of committees; a minute of any meeting shall include the names of those present.

Accounting records and annual accounts

89 The directors shall ensure that proper accounting records are maintained in accordance with all applicable statutory requirements.

90 The directors shall prepare annual accounts, complying with all relevant statutory requirements; if an audit is required under any statutory provisions or if they otherwise think fit, they shall ensure that an audit of such accounts is carried out by a qualified auditor.

Notices

91 Any notice which requires to be given to a member under these articles shall be given either in writing or by electronic means; such a notice may be given personally to the member *or* be sent by post in a pre-paid envelope addressed to the member at the address last intimated by him/her/it to the company *or* (in the case of a member who has notified the company of an address to be used for the purpose of electronic communications) may be given to the member by electronic means.

92 Any notice, if sent by post, shall be deemed to have been given at the expiry of 24 hours after posting; for the purpose of proving that any notice was given, it shall be sufficient to prove that the envelope containing the notice was properly addressed and posted.

93 Any notice sent by electronic means shall be deemed to have been given at the expiry of 24 hours after it is sent; for the purpose of proving that any notice sent by electronic means was indeed sent, it shall be

sufficient to provide any of the evidence referred to in the relevant guidance issued from time to time by the Chartered Institute of Secretaries and Administrators.

Winding-up

94 If on the winding-up of the company any property remains after satisfaction of all the company's debts and liabilities, such property shall be transferred to such body or bodies (whether incorporated or unincorporated) as may be determined by the members of the company at or before the time of dissolution.

95 For the avoidance of doubt, a body to which property is transferred under article 94 may be a member of the company.

96 To the extent that effect cannot be given to article 94 (as read with article 95), the relevant property shall be applied to some charitable purpose or purposes similar to the objects of the company.

Rules

97 The directors may establish rules governing matters relating to company administration that are required from time to time for the effective operation of the company (for example the provisions relating to the rights and obligations of different classes of members, including membership subscriptions and, the balance of the composition of the Board between different membership groups. The Rules and any changes to them shall take effect subject to approval by an ordinary resolution of the members.

Electronic meetings and voting

98 Nothing in these articles shall preclude the holding and conducting of a meeting in such a way that persons who are not present together at the same place may by electronic means attend and speak and vote at it.

Indemnity

99 Every director or other officer or auditor of the company shall be indemnified (to the extent permitted by sections 232, 234, 235, 532 and 533 of the Act) out of the assets of the company against any loss or liability which he/she may sustain or incur in connection with the execution of the duties of his/her office; that may include, without prejudice to that generality, (but only to the extent permitted by those sections of the Act), any liability incurred by him/her in defending any proceedings (whether civil or criminal) in which judgement is given in his/her favour or in which he/she is acquitted or any liability in connection with an application in which relief is granted to him/her by the court from liability for negligence, default or breach of trust in relation to the affairs of the company.

100 The company shall be entitled to purchase and maintain for any director insurance against any loss or liability which any director or other officer of the company may sustain or incur in connection with the execution of the duties of his/her office, and such insurance may extend to liabilities of the nature referred to in section 232(2) of the Act (negligence etc. of a director).